## Skills of Board of Directors

Based on the Company's corporate philosophy and management policy, the Company has specified the skills (experience, expertise, etc.) that the Board of Directors of the Company should have in order to appropriately exercise its decision-making function and management supervision function, with the aim of realizing the vision of "a Multi \& Hybrid Material Company that co-creates new value that is friendly to people and the Earth" "presented in the 11th management plan" "NIPPON KINZOKU 2030." ""

At the Ordinary General Meeting of Shareholders held on June 29, 2023, the composition of the Board of Directors, which was elected and approved in consideration of diversity and balance of skills, and the skills of each Director are as follows:

| Name and Position in Company | Area of responsibility | Independence | Gender | As of conclusion of General Meeting of Shareholders, June 29,2023 |  | Major experience,specializations,etc. |  |  |  |  |  |  |  | Qualifications, Ph.D. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Age | Year as Director | Corporate Manegement | Finance \& Accounting | Production \& Quality | Technology, R\&D | Sales \& Marketing | Legal \& Marketing | Global Business | Personnel,Labor, HR Debelopment |  |
| Yasushi Shimokawa <br> President \& Representative Director |  |  | Male | 66 | 9 | $\bigcirc$ | $\bigcirc$ |  |  | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |  |
| Yoshihiro Harada <br> Senior Managing Director | Production Division |  | Male | 63 | 6 | $\bigcirc$ |  | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ |  |  |
| Masashi Yamashita <br> Senior Managing Director | Development and Sales Division |  | Male | 62 | 6 | $\bigcirc$ |  | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ |  |  |
| Shinichi Hasegawa <br> Managing Director | Administration Division |  | Male | 65 | 3 | $\bigcirc$ | $\bigcirc$ |  |  |  | $\bigcirc$ |  | $\bigcirc$ |  |
| Osamu Yamazaki <br> Managing Director | Technology Division |  | Male | 61 | 3 | $\bigcirc$ |  | $\bigcirc$ | $\bigcirc$ |  |  |  |  | PhD (Engineering) |
| Kazuhiro Ogawa <br> Outside Director |  | Independent | Male | 64 | 8 | $\bigcirc$ | $\bigcirc$ |  |  |  |  |  |  | $\qquad$ |
| Yoshitomo Nagatsuka <br> Outside Director |  | Independent | Male | 58 | 2 | $\bigcirc$ |  |  |  |  | $\bigcirc$ |  |  | Attorney |
| Yuko Kariya <br> Outside Director |  | Independent | Female | 63 | 1 | $\bigcirc$ |  | $\bigcirc$ |  |  |  |  |  | Pharmacist |
|  |  | Number of Directors with skills |  |  |  | 8 | 3 | 4 | 3 | 3 | 3 | 3 | 2 |  |

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[^0]:    ※ The above list does not represent all the experience, expertise, etc. of each candidate.

