Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Year Ended March 31, 2025 (Based on Japanese GAAP)

May 13, 2025

Company name: NIPPON KINZOKU CO., LTD.

Stock exchange listing: Tokyo

Stock code: 5491 URL https://www.nipponkinzoku.co.jp/

Representative: President Yasushi Shimokawa

General Manager of Financial Affairs
Inquiries:

Department

Yoshinobu Sato TEL 03-5765-8105

Scheduled date of ordinary general meeting of shareholders: June 27, 2025 Scheduled date to file Securities Report: June 26, 2025

Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results:

No
Holding of financial results meeting:

No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating pr	Operating profit Ordinary profit		Profit attributal owners of part		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2025	51,298	(0.2)	(189)	_	(474)	_	703	(54.5)
Year ended March 31, 2024	51,411	(2.2)	(1,095)	-	(1,261)	=	1,545	68.6

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2025	105.08	-	2.6	(0.7)	(0.4)
Year ended March 31, 2024	230.84	-	6.0	(1.7)	(2.1)

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2025	69,897	27,856	39.9	4,161.40	
As of March 31, 2024	75,085	26,863	35.8	4,012.92	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2025	1,209	1,708	(3,187)	11,834
Year ended March 31, 2024	(203)	4,197	(502)	11,875

2. Cash dividends

		Annu	ıal dividends per	Total cash	Dividend payout	Ratio of dividends to net assets			
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)	
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%	
Year ended March 31, 2024	_	0.00	_	0.00	0.00	-	-	_	
Year ended March 31, 2025	=	0.00	=	0.00	0.00	=	=	=	
Year ending March 31, 2026 (Forecast)	_	0.00	_	0.00	0.00		_		

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	26,000	0.8	250	_	100	-	0	-	0.00
Full year	53,400	4.1	900	-	600	Ī	500	(28.9)	74.69

4. Notes

(1) Significant changes in the scope of consolidation during the year ended March 31, 2025:

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total named of issued shares at the	ma or the l	berroa (meraamg treat	ary snares)		
As of March 31, 2025	i i	6,700,000 shares	As of March 31, 2024	i i	6,700,000 shares
Number of treasury shares at the end	of the peri	od			
As of March 31, 2025	i	5,964 shares	As of March 31, 2024	i	5,862 shares
Average number of shares during the	period				
Year ended March 31, 2025	! !	6,694,088 shares	Year ended March 31, 2024	i	6,694,259 shares

Consolidated financial statements Consolidated balance sheets

		(Millions of yell)		
	As of March 31, 2024	As of March 31, 2025		
Assets				
Current assets				
Cash and deposits	12,040	12,013		
Notes and accounts receivable - trade	8,406	6,472		
Electronically recorded monetary claims - operating	7,095	6,201		
Merchandise and finished goods	7,300	6,875		
Work in process	5,220	4,856		
Raw materials and supplies	2,030	1,678		
Other	458	597		
Allowance for doubtful accounts	(1)	(1		
Total current assets	42,551	38,693		
Non-current assets				
Property, plant and equipment				
Buildings and structures, net	3,464	3,573		
Machinery, equipment and vehicles, net	10,320	10,124		
Land	13,792	13,100		
Construction in progress	175	57		
Other, net	511	511		
Total property, plant and equipment	28,264	27,368		
Intangible assets	120	106		
Investments and other assets				
Investment securities	3,002	2,881		
Long-term loans receivable	5	5		
Deferred tax assets	771	474		
Other	403	400		
Allowance for doubtful accounts	(33)	(32		
Total investments and other assets	4,148	3,729		
Total non-current assets	32,533	31,204		
Total assets	75,085	69,897		

Current liabilities		As of March 31, 2024	As of March 31, 2025
Current liabilities 10,152 8,079 Betectronically recorded obligations - operating 4,205 3,767 Short-term borrowings 12,412 14,150 Lease liabilities 1111 111 Income taxes payable 784 140 Provision for bonuses 300 278 Provision for product warranties 52 43 Provision for environmental measures 0 - Other 2,425 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 227 315 Long-term borrowings 11,710 6,930 Lease liabilities 227 315 Deferred tax liabilities 118 142 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total liabilities	Liabilities		
Electronically recorded obligations - operating 4,205 3,767 Short-term borrowings 12,412 14,150 Lease liabilities 111 111 Income taxes payable 784 140 Provision for bonuses 300 278 Provision for product warranties 52 43 Provision for product warranties 0 - Other 2,425 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 11,710 6,930 Lease liabilities 118 142 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total fiabilities 17,777 13,053 Total surplus 6,857 6,857 Capital surplus 9,86 9,86 Retained earnings 11,128 <td></td> <td></td> <td></td>			
Electronically recorded obligations - operating 4,205 3,767 Short-term borrowings 12,412 14,150 Lease liabilities 111 111 Income taxes payable 784 140 Provision for bonuses 300 278 Provision for product warranties 52 43 Provision for product warranties 0 - Other 2,425 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 11,710 6,930 Lease liabilities 118 142 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total fiabilities 17,777 13,053 Total surplus 6,857 6,857 Capital surplus 9,86 9,86 Retained earnings 11,128 <td>Notes and accounts payable - trade</td> <td>10,152</td> <td>8,079</td>	Notes and accounts payable - trade	10,152	8,079
Short-term borrowings 12,412 14,150 Lease liabilities 111 111 Income taxes payable 784 140 Provision for bonuses 300 278 Provision for product warranties 52 43 Provision for environmental measures 0 - Other 2,425 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 11,710 6,930 Lease liabilities 227 315 Deferred tax liabilities 118 142 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total siabilities 857 6,857 Capital surplus 986 986 Retained caprainings 11,128	* *		
Lease liabilities 111 111 Income taxes payable 784 140 Provision for bonuses 300 278 Provision for poduct warranties 52 43 Provision for environmental measures 0 - Other 2,425 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 11,710 6,930 Lease liabilities 227 315 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets 3 45 Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 <td></td> <td></td> <td></td>			
Provision for bonuses 300 278 Provision for product warnaties 52 43 Provision for environmental measures 0 - Other 2,225 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 111,710 6,930 Lease liabilities 227 315 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets 48,222 42,040 Retained earnings 11,128 11,831			
Provision for bonuses 300 278 Provision for product warnaties 52 43 Provision for environmental measures 0 - Other 2,225 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 111,710 6,930 Lease liabilities 227 315 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets 48,222 42,040 Retained earnings 11,128 11,831	Income taxes payable	784	140
Provision for environmental measures 0 - Other 2,425 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 11,710 6,930 Lease liabilities 227 315 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Shareholders' equity 857 6,857 Share capital 6,857 6,857 6,857 Capital surplus 986 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 </td <td></td> <td>300</td> <td>278</td>		300	278
Provision for environmental measures 0 - Other 2,425 2,415 Total current liabilities 30,444 28,987 Non-current liabilities 11,710 6,930 Lease liabilities 227 315 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Shareholders' equity 857 6,857 Share capital 6,857 6,857 6,857 Capital surplus 986 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 </td <td>Provision for product warranties</td> <td>52</td> <td>43</td>	Provision for product warranties	52	43
Total current liabilities 30,444 28,987 Non-current liabilities 11,710 6,930 Lease liabilities 227 315 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement tenefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Shareholders' equity 86 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation riserce on available-for-sale securities 1,424 1,343 Revaluation riserce on available-for-sale securities 1,607 5,988 Foreign currency translation adjustment 651 1,064		0	=
Non-current liabilities 11,710 6,930 Lease liabilities 227 315 Deferred tax liabilities 118 142 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Share capital 6,857 6,857 Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 11,831 11,28 11,831 Treasury shares (10) (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation difference on available-for-sale securities 1,424 1,343 Revaluat	Other	2,425	2,415
Long-term borrowings 11,710 6,930 Lease liabilities 227 315 Deferred tax liabilities 118 142 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Accumulated other comprehensive income 1,8961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment	Total current liabilities	30,444	28,987
Lease liabilities 227 315 Deferred tax liabilities 118 142 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Accumulated other comprehensive income 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans <td>Non-current liabilities</td> <td></td> <td>_</td>	Non-current liabilities		_
Lease liabilities 227 315 Deferred tax liabilities 118 142 Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Accumulated other comprehensive income 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans <td>Long-term borrowings</td> <td>11,710</td> <td>6,930</td>	Long-term borrowings	11,710	6,930
Deferred tax liabilities for land revaluation 3,041 3,129 Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Shareholders' equity 5857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856			315
Retirement benefit liability 2,593 2,450 Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Shareholders' equity 5 Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Deferred tax liabilities	118	142
Provision for environmental measures 43 41 Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Sharecholders' equity 8 Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total net assets 26,863 27,856	Deferred tax liabilities for land revaluation	3,041	3,129
Asset retirement obligations 41 41 Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total net assets 26,863 27,856	Retirement benefit liability	2,593	2,450
Other 0 0 Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Shareholders' equity Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Provision for environmental measures	43	41
Total non-current liabilities 17,777 13,053 Total liabilities 48,222 42,040 Net assets Shareholders' equity Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Asset retirement obligations	41	41
Total liabilities 48,222 42,040 Net assets Shareholders' equity Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Other	0	0
Net assets Share holders' equity Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Total non-current liabilities	17,777	13,053
Shareholders' equity 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Total liabilities	48,222	42,040
Share capital 6,857 6,857 Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income 20,000 1,424 1,343 Revaluation difference on available-for-sale securities 1,424 1,343 1,343 1,343 1,343 1,424 1,343 1,343 1,064	Net assets		_
Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Shareholders' equity		
Capital surplus 986 986 Retained earnings 11,128 11,831 Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	* *	6,857	6,857
Treasury shares (10) (10) Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856		986	986
Total shareholders' equity 18,961 19,664 Accumulated other comprehensive income Valuation difference on available-for-sale securities 1,424 1,343 Revaluation reserve for land 6,077 5,988 Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Retained earnings	11,128	11,831
Accumulated other comprehensive income Valuation difference on available-for-sale securities Revaluation reserve for land Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income Total net assets 1,424 1,343 6,077 5,988 1,064 (251) (204) 7,901 8,191 Total net assets	Treasury shares	(10)	(10)
Valuation difference on available-for-sale securities1,4241,343Revaluation reserve for land6,0775,988Foreign currency translation adjustment6511,064Remeasurements of defined benefit plans(251)(204)Total accumulated other comprehensive income7,9018,191Total net assets26,86327,856	Total shareholders' equity	18,961	19,664
Revaluation reserve for land6,0775,988Foreign currency translation adjustment6511,064Remeasurements of defined benefit plans(251)(204)Total accumulated other comprehensive income7,9018,191Total net assets26,86327,856	Accumulated other comprehensive income		
Foreign currency translation adjustment 651 1,064 Remeasurements of defined benefit plans (251) (204) Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Valuation difference on available-for-sale securities	1,424	1,343
Remeasurements of defined benefit plans(251)(204)Total accumulated other comprehensive income7,9018,191Total net assets26,86327,856	Revaluation reserve for land	6,077	5,988
Total accumulated other comprehensive income 7,901 8,191 Total net assets 26,863 27,856	Foreign currency translation adjustment	651	1,064
Total net assets 26,863 27,856	Remeasurements of defined benefit plans	(251)	(204)
	Total accumulated other comprehensive income	7,901	8,191
	Total net assets	26,863	27,856
	Total liabilities and net assets	·	

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2024 March 31, 2025 Net sales 51,411 51,298 Cost of sales 47,145 46,151 4,265 Gross profit 5,147 Selling, general and administrative expenses Freight and packing costs 1.049 1.065 Remuneration, salaries and allowances for directors (and other 2,335 2,310 officers) Provision for bonuses 91 90 Retirement benefit expenses 152 158 197 Depreciation 182 Provision of allowance for doubtful accounts 0 (1) Bad debt expenses 1 Other 1,548 1,515 5,360 5,337 Total selling, general and administrative expenses (1,095)(189)Operating loss Non-operating income Interest income 23 13 Dividend income 80 92 Rental income 41 36 Sales of scraps income 31 37 Other 36 68 Total non-operating income 204 258 Non-operating expenses Interest expenses 195 255 Rental expenses 14 14 59 Foreign exchange losses 216 Commission for syndicated loans 56 2 55 44 371 543 Total non-operating expenses (1,261)(474)Ordinary loss Extraordinary income 4,232 1,822 Gain on sale of non-current assets Gain on sale of investment securities 104 175 Total extraordinary income 4,336 1,998 Extraordinary losses Loss on retirement of non-current assets 47 68 94 Impairment losses 436 Settlement payments 200 163 Total extraordinary losses 684 2,390 Profit before income taxes 1,360 883 339 Income taxes - current Income taxes - deferred (37)317 Total income taxes 845 657 Profit 1,545 703

Profit attributable to owners of parent

1,545

703

Consolidated statements of comprehensive income

Fiscal year ended	Fiscal year ended
March 31, 2024	March 31, 2025
1,545	703
441	(80)
_	(88)
242	412
(34)	47
650	290
2,195	993
2,195	993
_	_
	1,545 441

Consolidated statements of changes in equity Fiscal year ended March 31, 2024

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,857	986	9,364	(10)	17,197
Changes during period					
Dividends of surplus			(33)		(33)
Profit (loss) attributable to owners of parent			1,545		1,545
Purchase of treasury shares				(0)	(0)
Change in scope of consolidation			251		251
Net changes in items other than shareholders' equity					-
Total changes during period	_	_	1,763	(0)	1,763
Balance at end of period	6,857	986	11,128	(10)	18,961

		Accumulate	d other comprehe	nsive income	income				
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets			
Balance at beginning of period	983	6,077	408	(217)	7,251	24,449			
Changes during period									
Dividends of surplus					-	(33)			
Profit (loss) attributable to owners of parent					_	1,545			
Purchase of treasury shares					-	(0)			
Change in scope of consolidation					-	251			
Net changes in items other than shareholders' equity	441	_	242	(34)	650	650			
Total changes during period	441	-	242	(34)	650	2,413			
Balance at end of period	1,424	6,077	651	(251)	7,901	26,863			

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	6,857	986	11,128	(10)	18,961
Changes during period					
Dividends of surplus			-		-
Profit (loss) attributable to owners of parent			703		703
Purchase of treasury shares				(0)	(0)
Change in scope of consolidation			-		-
Net changes in items other than shareholders' equity					-
Total changes during period	_	_	703	(0)	703
Balance at end of period	6,857	986	11,831	(10)	19,664

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	1,424	6,077	651	(251)	7,901	26,863
Changes during period						
Dividends of surplus					-	_
Profit (loss) attributable to owners of parent					-	703
Purchase of treasury shares					-	(0)
Change in scope of consolidation					-	_
Net changes in items other than shareholders' equity	(80)	(88)	412	47	290	290
Total changes during period	(80)	(88)	412	47	290	993
Balance at end of period	1,343	5,988	1,064	(204)	8,191	27,856

Consolidated statements of cash flows

Fiscal year ended March 31, 2024 March 31, 2025 Cash flows from operating activities Profit before income taxes Depreciation Impairment losses Increase (decrease) in provision for product warranties Increase (decrease) in provision for environmental measures Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for bonuses Increase (decrease) in retirement benefit liability Interest and dividend income Interest expenses Loss (gain) on sale of non-current assets Loss (gain) on sale of investment securities Costilement payments Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in inventories 1,412 Increase (decrease) in trade payables Increase (decrease) in accrued consumption taxes Other, net	
Cash flows from operating activities Profit before income taxes Depreciation Ingairment losses Increase (decrease) in provision for product warranties Increase (decrease) in provision for environmental measures Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for bonuses Increase (decrease) in retirement benefit liability Increase (decrease) in retirement benefit liability Interest and dividend income Interest expenses Increase (gain) on sale of non-current assets Loss (gain) on sale of non-current assets Increase (gain) on sale of investment securities Increase (gain) on sale of inves	
Profit before income taxes 2,390 Depreciation 1,823 Impairment losses 436 Increase (decrease) in provision for product warranties (3) Increase (decrease) in provision for environmental measures (5) Increase (decrease) in allowance for doubtful accounts (1) Increase (decrease) in provision for bonuses (39) Increase (decrease) in retirement benefit liability (54) Interest and dividend income (94) Interest expenses 195 Loss (gain) on sale of non-current assets (4,232) Loss on retirement of property, plant and equipment 47 Loss (gain) on sale of investment securities (104) Settlement payments 200 Decrease (increase) in trade receivables (1,639) Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables (519) Increase (decrease) in accrued consumption taxes 344 Other, net 215	
Depreciation 1,823 Impairment losses 436 Increase (decrease) in provision for product warranties (3) Increase (decrease) in provision for environmental measures (5) Increase (decrease) in allowance for doubtful accounts (1) Increase (decrease) in provision for bonuses (39) Increase (decrease) in retirement benefit liability (54) Interest and dividend income (94) Interest expenses 195 Loss (gain) on sale of non-current assets (4,232) Loss on retirement of property, plant and equipment 47 Loss (gain) on sale of investment securities (104) Settlement payments 200 Decrease (increase) in trade receivables (1,639) Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables (519) Increase (decrease) in accrued consumption taxes 344 Other, net 215	
Impairment losses Increase (decrease) in provision for product warranties Increase (decrease) in provision for environmental measures Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for bonuses Increase (decrease) in provision for bonuses Increase (decrease) in retirement benefit liability Interest and dividend income Interest and dividend income Interest expenses Increase (gain) on sale of non-current assets Increase (gain) on sale of non-current assets Increase (gain) on sale of investment securities Increase (gain) on sale of investment securities Increase (increase) in trade receivables Increase (increase) in trade receivables Increase (decrease) in trade payables Increase (decrease) in accrued consumption taxes Increa	1,360
Increase (decrease) in provision for product warranties Increase (decrease) in provision for environmental measures Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for bonuses Increase (decrease) in retirement benefit liability Increase (decrease) in retirement benefit liability Interest and dividend income Interest expenses	1,716
Increase (decrease) in provision for environmental measures Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for bonuses Increase (decrease) in retirement benefit liability Interest and dividend income Interest expenses Interest expen	94
Increase (decrease) in allowance for doubtful accounts Increase (decrease) in provision for bonuses Increase (decrease) in retirement benefit liability Interest and dividend income Interest expenses	(9)
Increase (decrease) in provision for bonuses Increase (decrease) in retirement benefit liability Interest and dividend income (94) Interest expenses 195 Loss (gain) on sale of non-current assets (4,232) Loss on retirement of property, plant and equipment Loss (gain) on sale of investment securities (104) Settlement payments 200 Decrease (increase) in trade receivables Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables Increase (decrease) in accrued consumption taxes Other, net 239 (39) (54) (14) (54) (4,232) (4,232) (104) Settlement payments (104) Settlement payments (104) Settlement payments (1,639) Decrease (increase) in trade receivables (1,639) Decrease (decrease) in accrued consumption taxes (519) Increase (decrease) in accrued consumption taxes 344 Other, net	(1)
Increase (decrease) in retirement benefit liability Interest and dividend income (94) Interest expenses 195 Loss (gain) on sale of non-current assets (4,232) Loss on retirement of property, plant and equipment 47 Loss (gain) on sale of investment securities (104) Settlement payments 200 Decrease (increase) in trade receivables Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables Increase (decrease) in accrued consumption taxes Other, net 215	(0)
Interest and dividend income Interest expenses In	(21)
Interest expenses 195 Loss (gain) on sale of non-current assets (4,232) Loss on retirement of property, plant and equipment 47 Loss (gain) on sale of investment securities (104) Settlement payments 200 Decrease (increase) in trade receivables (1,639) Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables (519) Increase (decrease) in accrued consumption taxes 344 Other, net 215	(134)
Loss (gain) on sale of non-current assets Loss on retirement of property, plant and equipment Loss (gain) on sale of investment securities (104) Settlement payments 200 Decrease (increase) in trade receivables Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables Increase (decrease) in accrued consumption taxes Other, net 215	(116)
Loss on retirement of property, plant and equipment Loss (gain) on sale of investment securities (104) Settlement payments 200 Decrease (increase) in trade receivables Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables Increase (decrease) in accrued consumption taxes Other, net 215	255
Loss (gain) on sale of investment securities (104) Settlement payments 200 Decrease (increase) in trade receivables (1,639) Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables (519) Increase (decrease) in accrued consumption taxes Other, net 215	(1,822)
Settlement payments Decrease (increase) in trade receivables Decrease (increase) in inventories Increase (decrease) in trade payables Increase (decrease) in accrued consumption taxes Other, net 200 1,639 1,412 Increase (decrease) in trade payables (519) Increase (decrease) in accrued consumption taxes 215	68
Decrease (increase) in trade receivables (1,639) Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables (519) Increase (decrease) in accrued consumption taxes 344 Other, net 215	(175)
Decrease (increase) in inventories 1,412 Increase (decrease) in trade payables (519) Increase (decrease) in accrued consumption taxes 344 Other, net 215	_
Increase (decrease) in trade payables (519) Increase (decrease) in accrued consumption taxes 344 Other, net 215	2,947
Increase (decrease) in accrued consumption taxes Other, net 215	1,291
Other, net 215	(2,623)
	(271)
	(169)
Subtotal 373	2,386
Interest and dividends received 92	115
Interest paid (194)	(251)
Settlement paid (200)	_
Income taxes paid (378)	(1,041)
Income taxes refund 104	_
Net cash provided by (used in) operating activities (203)	1,209
Cash flows from investing activities	
Purchase of property, plant and equipment (2,705)	(1,106)
Proceeds from sale of property, plant and equipment 7,090	2,616
Purchase of intangible assets (7)	(2)
Purchase of investment securities (20)	(8)
Proceeds from sale of investment securities 116	219
Payments for retirement of property, plant and equipment (0)	(7)
Loan advances (1)	(1)
Proceeds from collection of loans receivable 0	0
Payments of leasehold deposits (190)	_
Other, net (85)	(2)
Net cash provided by (used in) investing activities 4,197	1,708

		(Willions of yell)	
	Fiscal year ended	Fiscal year ended March 31, 2025	
	March 31, 2024		
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(20)	2,960	
Proceeds from long-term borrowings	5,500	-	
Repayments of long-term borrowings	(5,898)	(6,002)	
Repayments of lease liabilities	(131)	(145)	
Proceeds from sale and leaseback transactions	81	=	
Dividends paid	(33)	(0)	
Other, net	(0)	(0)	
Net cash provided by (used in) financing activities	(502)	(3,187)	
Effect of exchange rate change on cash and cash equivalents	140	228	
Net increase (decrease) in cash and cash equivalents	3,632	(41)	
Cash and cash equivalents at beginning of period	8,035	11,875	
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	208	-	
Cash and cash equivalents at end of period	11,875	11,834	